

# Folli Follie Group

## First Quarter 2010 Financial Results

27<sup>th</sup> May, 2010

Folli Follie



LINKS  
LONDON



## FF Group First Quarter 2010 - Overview Financials

		% of sales
<b>Total Sales</b>	<b>229,4</b>	
<b>EBITDA</b>	<b>54,3</b>	<b>23,7%</b>
<b>EBIT</b>	<b>48,8</b>	<b>21,3%</b>
<b>EBT</b>	<b>37,6</b>	<b>16,4%</b>
<b>EAT after min.</b>	<b>25,9</b>	<b>11,3%</b>

## FF Group – Financial Highlights First Quarter 2010

- § Overall a very strong first quarter performance of the Folli Follie Group supported by the diversification of our businesses and a geographical balance.
- § Group revenues increased by 9%, gross profit increased by 10% and operating profit by 17% compared to same period last year.
- § Excellent sales growth of Elmec Sport (+17%) driven by the three major segments department stores (+18%), retail (+19%) and wholesale segment (+12%) in comparison to a weak local retail market environment.
- § Folli Follie continues its strong growth in Asia (+20%) driven by a strong brand momentum and expansion in key markets.
- § Links of London posted an impressive like for like growth (+12,5%) in a challenging UK market environment.
- § Group EBITDA and Gross margin outperformed last year's already high level reaching 23,7% and 51,0% vs. 22,1% and 50,4% in the first quarter of 2009 mainly driven by an outstanding margin performance of Hellenic Duty Free core, Hellenic Distribution and Links of London.
- § Earnings before tax increased by 10,7% impacted by increased financial expenses of € 3 million.
- § Group net profit after taxes and minorities increased by 4%.

## FF Group – First Quarter 2010 Summarized Income Statement

<i>In million EUR</i>	2010	2009	% Change
<b>Revenue</b>	<b>229,4</b>	<b>210,9</b>	<b>8,8%</b>
<b>Gross margin</b>	<b>116,9</b>	<b>106,3</b>	<b>10,0%</b>
Selling expenses	-64,0	-60,4	6,0%
Administrative expenses	-11,8	-12,9	-8,5%
Other income and expenses	7,7	8,9	
<b>Operating profit</b>	<b>48,8</b>	<b>41,9</b>	<b>16,5%</b>
Net financial income (expense)	-11,2	-7,9	41,8%
Income taxes	-7,9	-7,2	9,7%
<b>Net profit before minority interests</b>	<b>29,7</b>	<b>26,7</b>	<b>11,2%</b>
Minority interests	-3,8	-1,8	
<b>Group share of net profit</b>	<b>25,9</b>	<b>24,9</b>	<b>4,0%</b>
Amortisation - Depreciation	5,5	4,8	
<b>EBITDA</b>	<b>54,3</b>	<b>46,6</b>	<b>16,5%</b>

## FF Group – Revenue by company

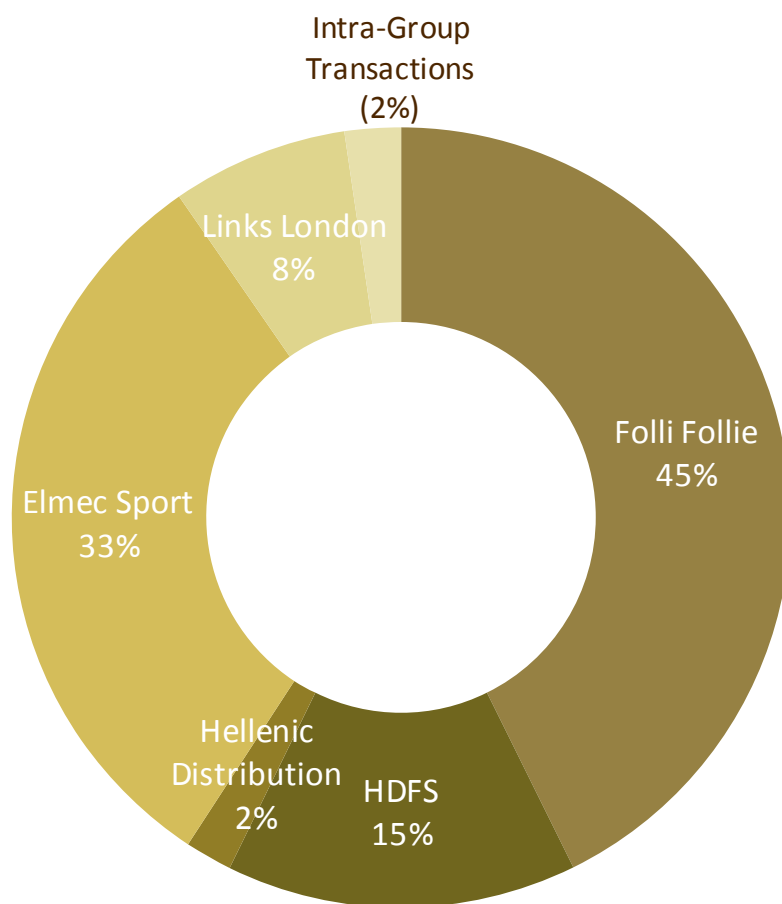
### Revenue by company

<i>In million EUR</i>	Q1 2010	Q1 2009	Organic growth
Folli Follie stand alone	102,8	91,1	12,8%
Hellenic Duty Free Shops	34,9	35,8	-2,5%
Hellenic Distributions	4,7	4,6	2,2%
Elmec Sport	75,0	64,3	16,6%
Links of London	17,6	16,9	4,1%
Intra-Group Sales	5,6	1,8	
<b>Total</b>	<b>229,4</b>	<b>210,9</b>	<b>8,8%</b>

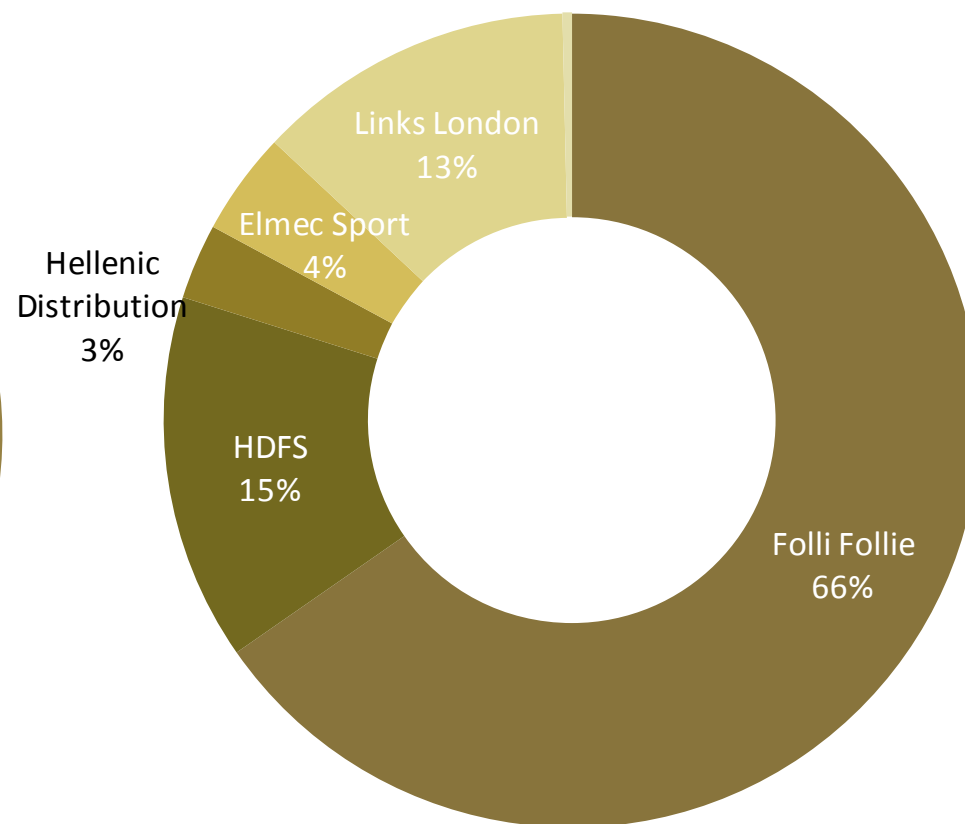
Intra-Group Sales on HDFFS Group level € 1,2m

# FF Group – Revenue and EBITDA split by company

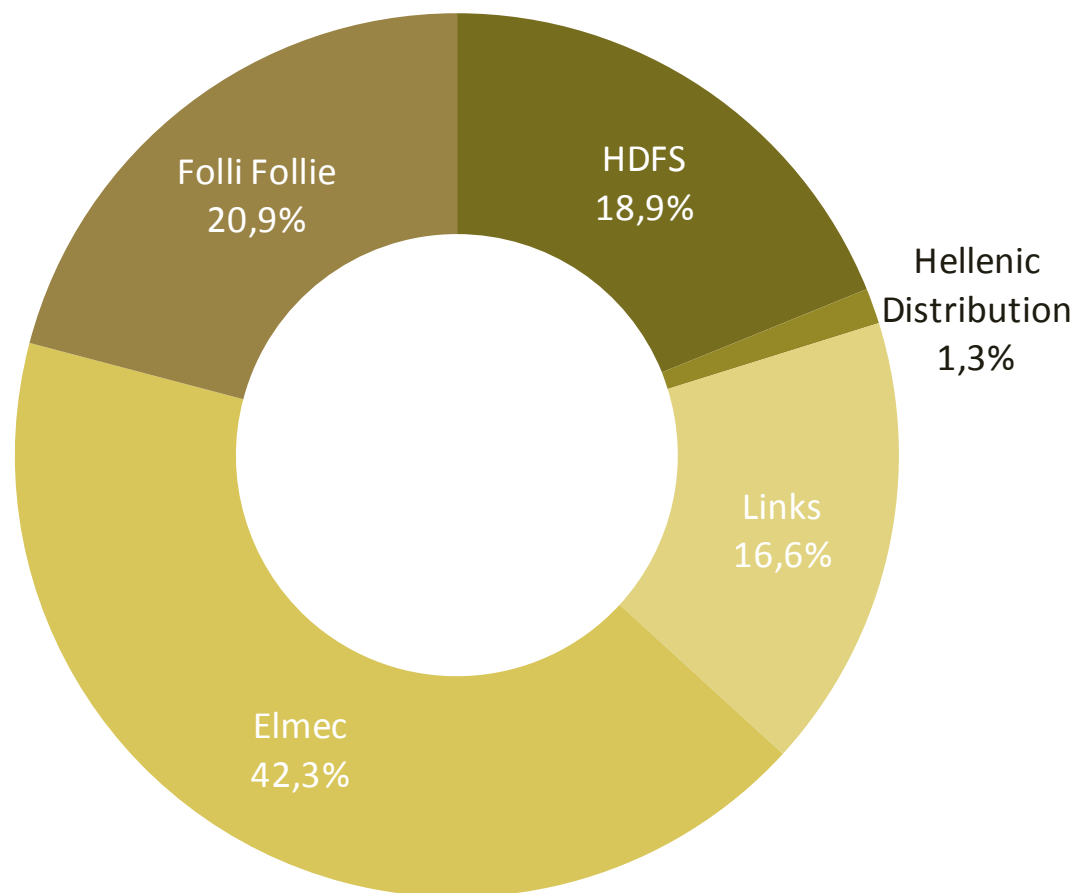
## Revenue split by company



## EBITDA split by company

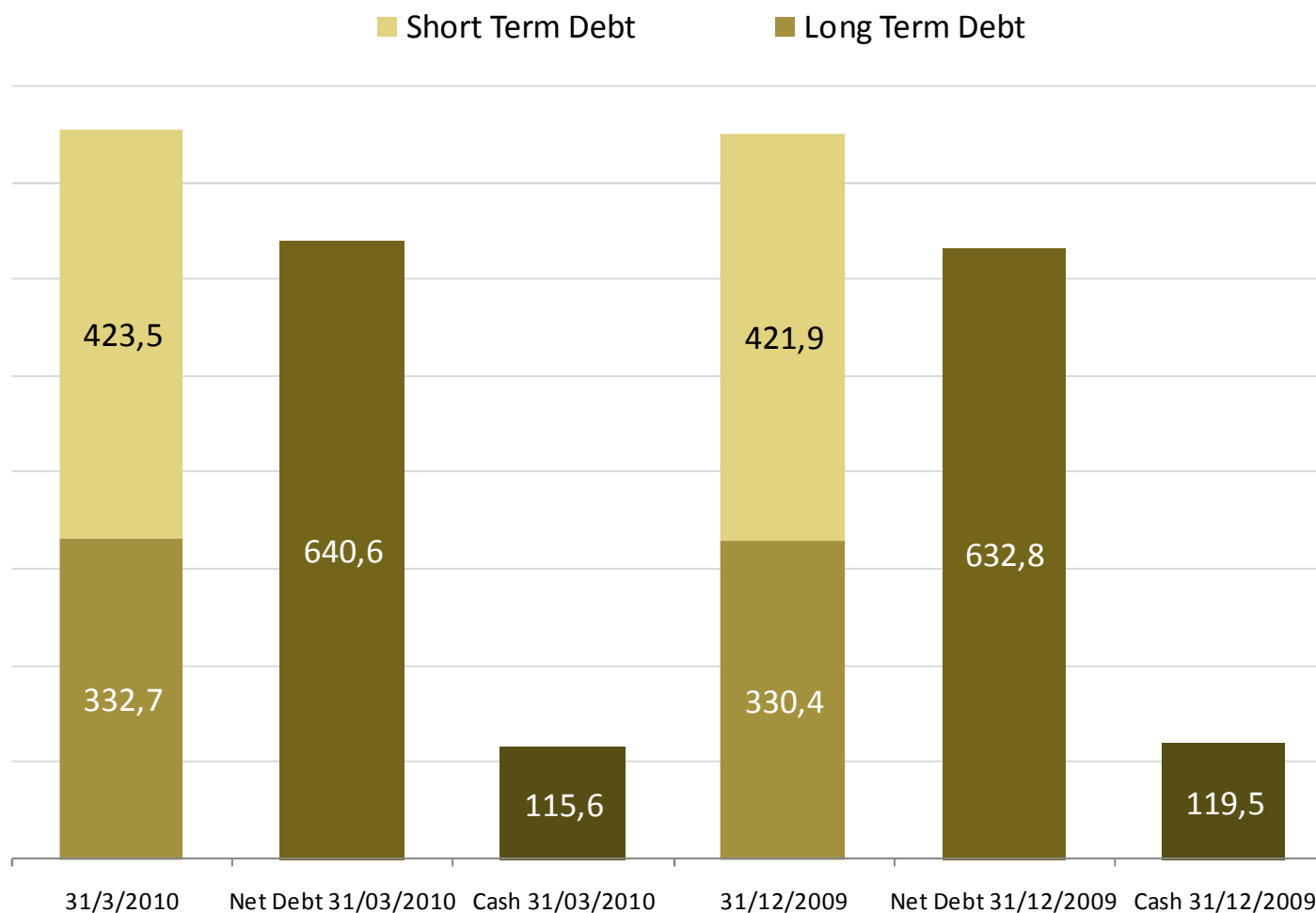


## FF Group – Capex Split by company



Group Capex € 5,1m

## FF Group Debt Structure Q1 2010 vs. FY 2009



Net debt increased by €7,7 million, cash decreased by €3,8 million



CASH FLOW STATEMENT ( Amounts reported in Euro ) 2nd alternative: Indirect Method	THE GROUP		THE COMPANY	
	1/1-31/03/2010	1/1-31/03/2009	1/1-31/03/2010	1/1-31/03/2009
Cash Flows related to Operating Activities				
Net Profit before taxes (From Continuing operations)	37.613.907,35	33.975.819,78	-4.178.480,18	-1.835.776,37
<i>Adjustments in respect of non-cash transactions:</i>	0,00	0,00	0,00	0,00
Depreciation and Amortisation	5.493.179,37	4.763.017,03	244.363,58	305.654,84
Devaluation of tangible and intangible assets	0,00	0,00	0,00	0,00
Provisions	709.128,14	278.135,91	103.700,94	26.750,01
Foreign Exchange rate differences	-6.815.491,36	11.981.920,64	0,00	0,00
Cash flows from investing activities	-291.285,35	-1.175.066,71	98.282,01	-919.803,07
Debit interest and similar expenses	12.687.793,14	9.033.338,44	3.749.999,99	3.953.337,00
<i>Adjustments related to working capital or other operating activities</i>	0,00	0,00	0,00	0,00
Decrease/(increase) of Inventories	-36.817.478,50	-27.810.812,24	157.818,93	-440.287,76
Decrease/(increase) of Receivables	5.969.269,33	-6.621.445,44	-1.939.537,98	1.977.070,54
Increase/(decrease) of payable accounts (except Banks Loans)	-1.038.348,12	-6.973.844,86	-1.046.508,02	773.653,16
Less	0,00	0,00	0,00	0,00
Interest paid and similar expenses	-9.868.439,03	-8.234.315,25	-1.753.631,73	-1.922.177,34
Income Tax paid	-8.803.424,68	-6.824.087,10	-214.812,45	0,00
<b>Net cash inflows/(outflows) from Operating Activities (a)</b>	<b>-1.161.189,71</b>	<b>2.392.660,20</b>	<b>-4.778.804,91</b>	<b>1.918.421,01</b>
Cash Flows related to Investing Activities				
Purchases of subsidiaries, associates and other investments	0,00	-81.674,00	0,00	-27.931,89
Purchases of tangible and intangible assets	-5.101.591,95	-4.944.522,36	-181.294,27	-134.998,99
Proceeds from sale of tangible and intangible assets	3.411.998,54	101.915,04	25.000,00	4.021,00
Proceeds from sale of financial assets	131.408,46	343.741,78	0,00	0,00
Dividends received	0,00	0,00	0,00	0,00
Interest received	282.047,47	1.069.384,55	0,00	767.290,32
Decrease/(increase) of other long-term receivables	-694.929,89	-247.044,26	77.823,87	14.989,38
<b>Net cash inflows/(outflows) from Investing Activities (b)</b>	<b>-1.971.067,37</b>	<b>-3.758.199,25</b>	<b>-78.470,40</b>	<b>623.369,82</b>
Cash Flows related to Financing Activities				
Capital returning to Minorities	0,00			
Own Stock	-651.583,18	-205.498,00	0,00	0,00
Proceeds from Borrowings	11.030.507,47	251.790.149,45	3.435.721,47	230.932.149,45
Repayment of Loans	-10.185.547,69	-250.609.632,75	-2.000.000,00	-235.835.200,00
Payments for leases	-935.798,94	-448.894,53	-8.807,94	-7.740,53
Dividends paid	0,00	0,00	0,00	0,00
<b>Net cash inflows/(outflows) from Financing Activities (c)</b>	<b>-742.422,34</b>	<b>526.124,17</b>	<b>1.426.913,53</b>	<b>-4.910.791,08</b>
<b>Net increase/(decrease) in cash and cash equivalents (a)+(b)+( c )</b>	<b>-3.874.679,42</b>	<b>-839.414,88</b>	<b>-3.430.361,78</b>	<b>-2.369.000,25</b>
Cash and cash equivalents at the beginning of the Year	119.476.328,10	73.064.483,75	4.889.945,10	3.983.042,61
<b>Cash and cash equivalents at the end of the Year</b>	<b>115.601.648,68</b>	<b>72.225.068,87</b>	<b>1.459.583,32</b>	<b>1.614.042,36</b>

Follie Follie



## Folli Follie stand-alone: Financial Highlights First Quarter 2010

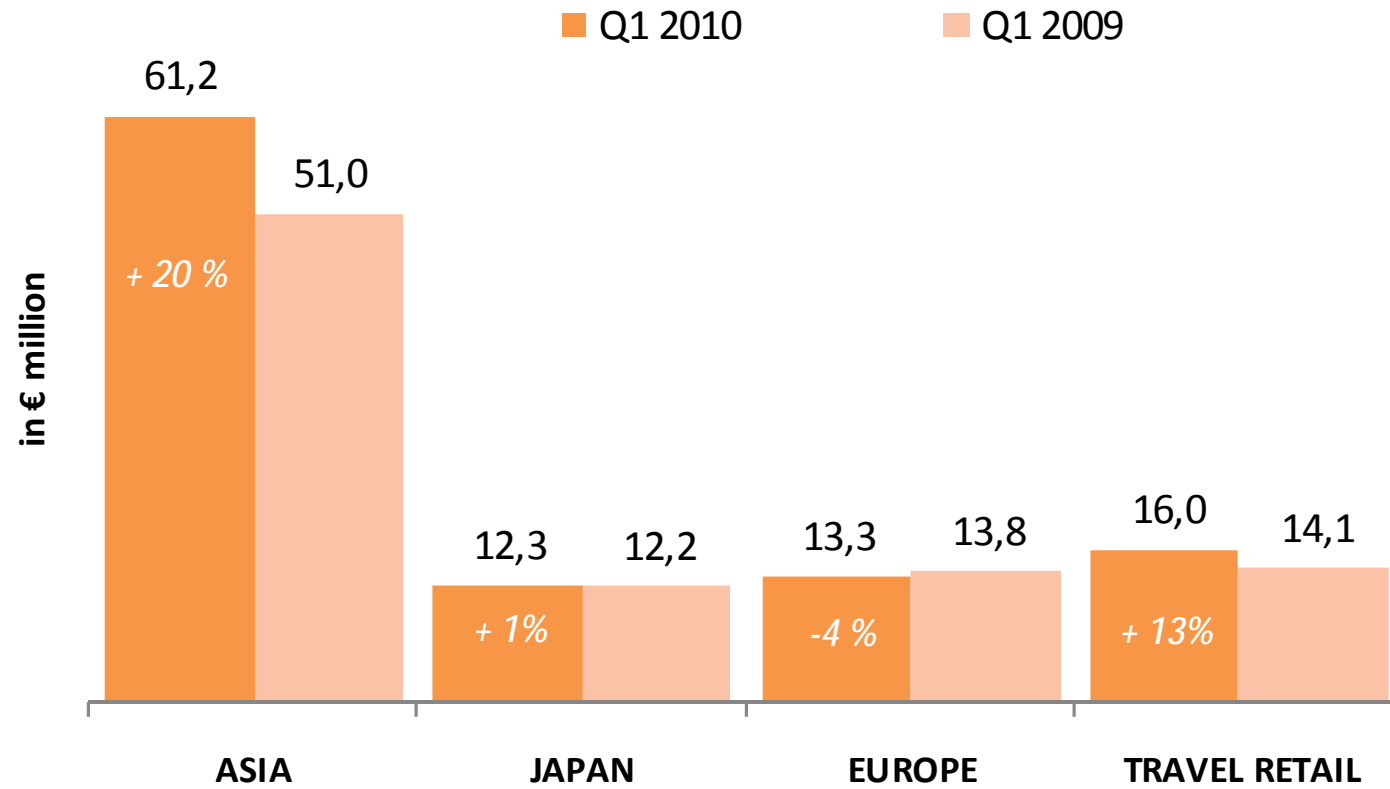
- § Excellent revenue growth of the Folli Follie brand despite very high comparables in the first quarter of 2009.
- § All regions demonstrating resilience in a difficult economic environment , with Asia outperforming all other regions (+20%).
- § Despite a still difficult market environment, the brand achieved a double digit revenue growth (+13%), EBITDA increased by 10,7%.
- § EBITDA margin decreased slightly on last year's high comparables from 34,8% in the first quarter 2009 to 34,1% in the first quarter 2010, the Gross margin dropped from 55,8% (Q1 2009) to 53,5% (Q1 2010) driven by increased COGS.
- § Net profit\* increased by 1,7% impacted by increased financial expenses from losses in FX and interest rate swaps.
- § Cash for Folli Follie brand increased by € 7,2 million from Q4 2009 to Q1 2010.

\* Method of equity consolidation of the HDFS group by 56,8%

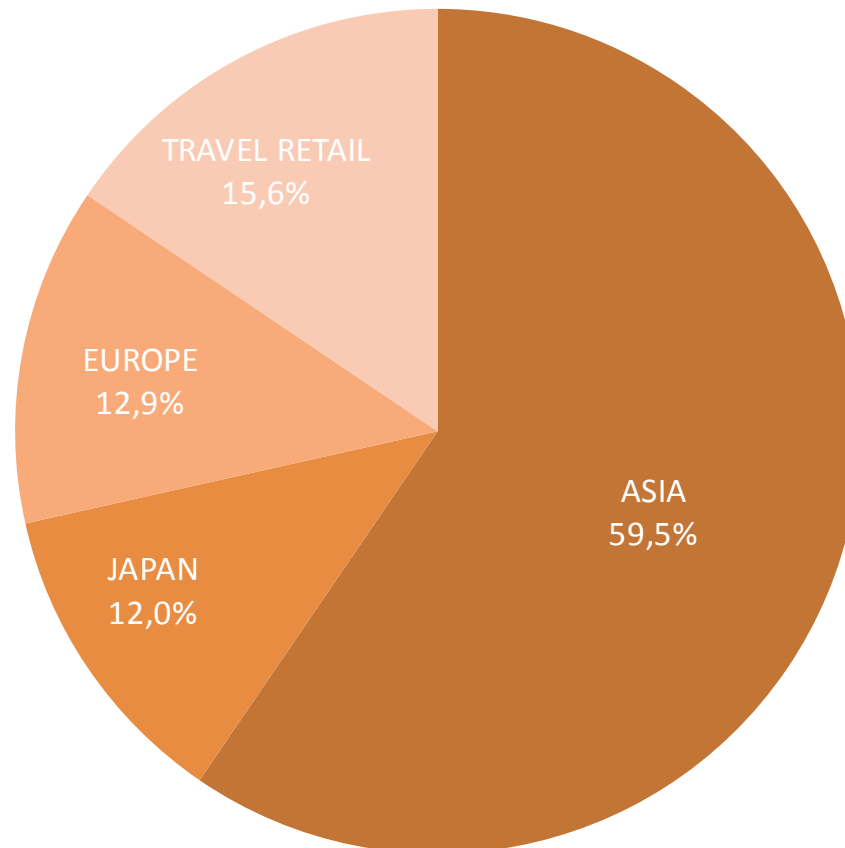
## Folli Follie stand-alone: First Quarter 2010 Financial Highlights

<i>In million EUR</i>	Q1 2010	Q1 2009	% Change
<b>Revenue</b>	<b>102,8</b>	<b>91,1</b>	<b>12,8%</b>
<b>EBITDA</b>	<b>35,1</b>	<b>31,7</b>	<b>10,7%</b>
EBITDA Margin	34,1%	34,8%	
Gross Margin	53,5%	55,8%	
EBT	30,9	29,8	3,7%
<b>Net profit after minorities</b>	<b>25,4</b>	<b>25,0</b>	<b>1,6%</b>

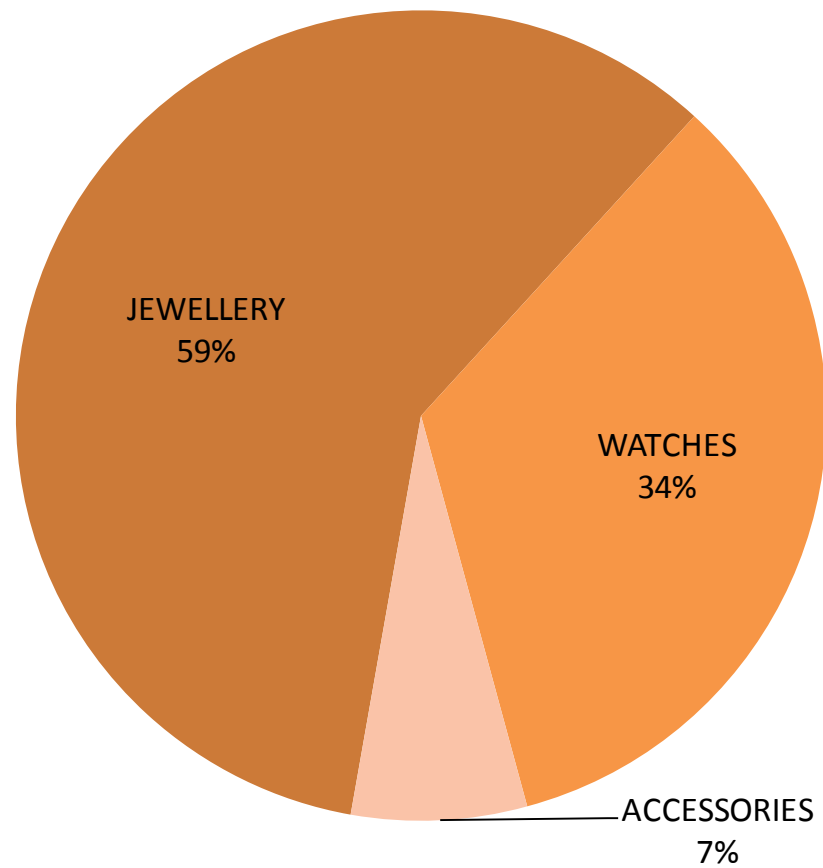
# Net sales by Region



## Net sales by Region



## Product Category Sales



## Remarks

- § During the 1<sup>st</sup> quarter of 2010, 16 new points of sale opened\*:
  - 2 in UK, 3 in Hong Kong, 1 in Japan, 1 in Indonesia, 1 in Thailand,,
  - 8 in China (including 1 Duty Free shop )
  
- § End of Q1 2010 Folli Follie counted 413 points of sale in 24 countries
  
- § 4,0% of total turnover in local currency accounted from new openings from 31/03/2009 till 31/03/2010

5 shops closed for relocation purposes and did not re-open until March 31<sup>st</sup>.



HELLENIC DUTY FREE SHOPS



Athens International Airport

## 3M 2010 – Contribution by Company

Amounts in € million	HDFS	ELMEC Sport	Hellenic Distributions	Links London	HDFS Group 3M 2010	% of sales	HDFS Group 3M 2009	% of sales	YoY
<b>Sales</b>	34.9	75.0	4.7	17.6	132.2		121.6		
<b>Intra-Group Sales</b>	-1.2				-1.2		-0.8		
<b>Total Sales</b>	33.7	75.0	4.7	17.6	<b>131.0</b>		<b>120.8</b>		8.5%
<b>EBITDA</b>	7.8	6.8	1.6	2.2	<b>18.6</b>	14.2%	<b>15.1</b>	12.5%	23.5%
Depreciation					3.9		3.2		
<b>EBIT</b>					<b>14.8</b>	11.3%	<b>11.9</b>	9.8%	24.3%
Interest & participation income					-4.1		-4.7		
<b>EBT</b>					<b>10.6</b>	8.1%	<b>7.1</b>	5.9%	48.7%
Taxes					2.5		2.5		
<b>EAT</b>					<b>8.1</b>	6.2%	<b>4.7</b>	3.9%	74.8%
Minority interest					0.7		0.1		
<b>EAT after minorities</b>					<b>7.4</b>	5.7%	<b>4.5</b>	3.8%	63.9%

## Links of London: 3M year-on-year comparison



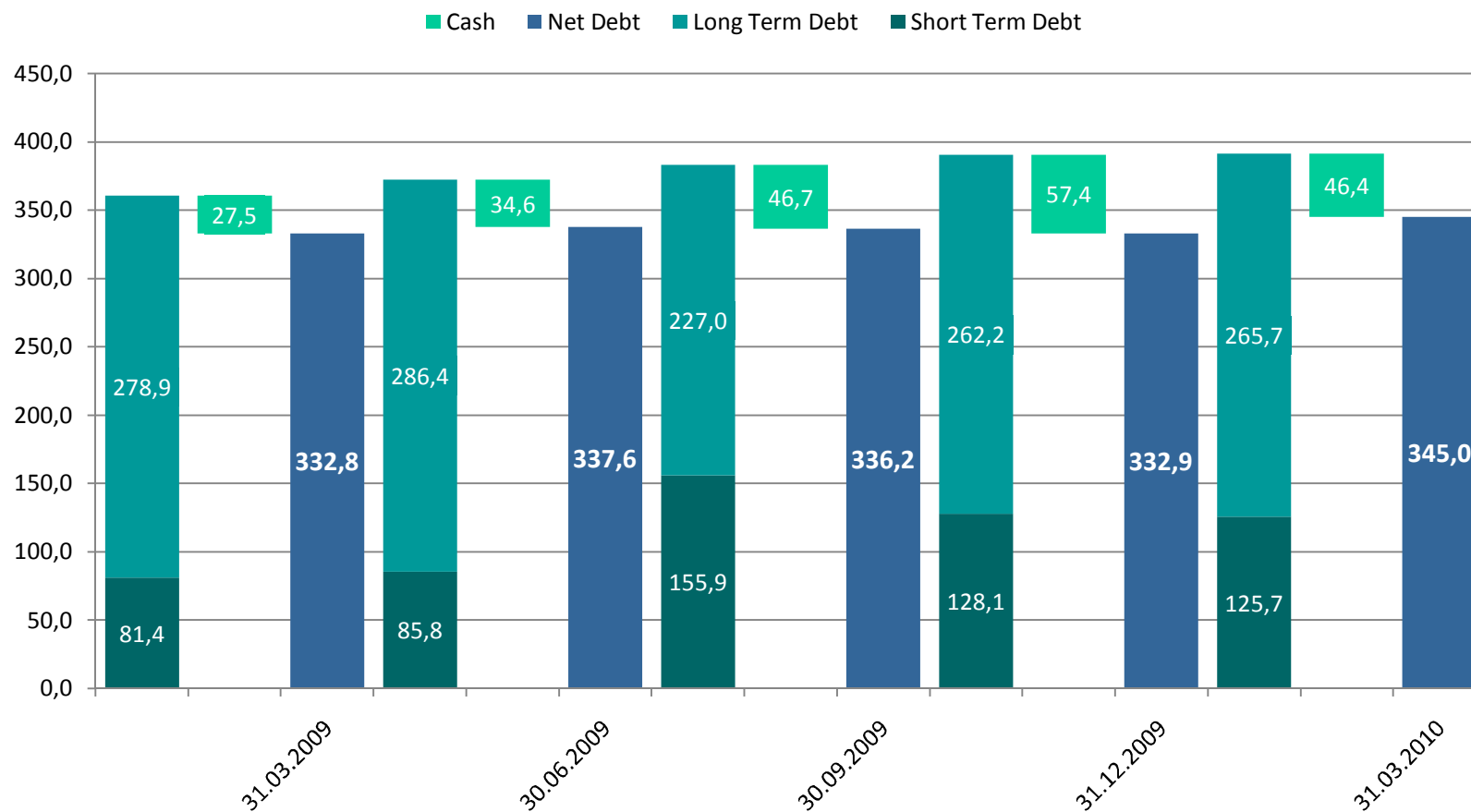
<i>(amounts in GBP '000)</i>	<b>3M 2010</b>	<b>% Sales</b>	<b>+/- 10/09</b>
<b>Turnover</b>	<b>15,612.4</b>	<b>100.0%</b>	<b>1.8%</b>
Cost of Sales	<u>3,881.4</u>	24.9%	-2.3%
Gross Profit	<u>11,731.0</u>	75.1%	3.2%
Other Income	477.0		430.0%
Administration Expenses	2,908.5	18.6%	7.9%
Sales Expenses	8,091.1	51.8%	-1.1%
Interest income/expenses	-87.1		
<b>Earnings before Tax</b>	<b><u>1,121.3</u></b>	<b>7.2%</b>	<b>143.0%</b>
Total Depreciation	744.1		
<b>EBITDA</b>	<b><u>1,952.5</u></b>	<b>12.5%</b>	<b>50.9%</b>
<b>EBIT</b>	<b><u>1,208.4</u></b>	<b>7.7%</b>	<b>107.7%</b>
Income tax	304.4		
<b>EAT</b>	<b><u>816.8</u></b>	<b>5.2%</b>	

- q **Sales +12.5% LFL growth.**
- q **EBITDA +37.4% LFL growth.**

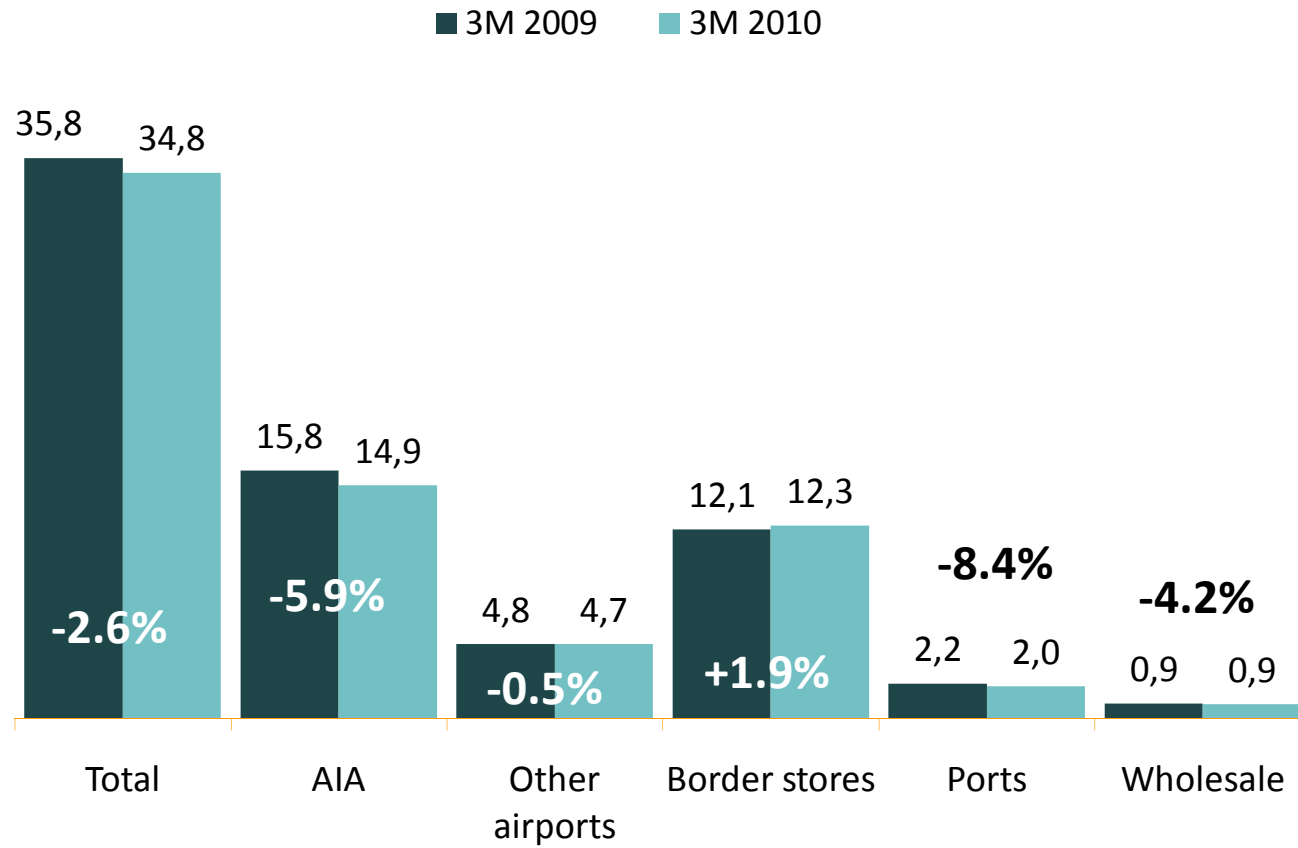
## HDFS Group Cash Flow Statement – 3M 2010

<i>(Euro '000)</i>	<b>3M 2010</b>	<b>3M 2009</b>
<b><u>Operating Cash Flow</u></b>		
<b>Cash flow before working capital changes</b>	<b>18,146</b>	<b>14,025</b>
Investments in working capital	-21,139	-23,192
<b>Cash from operations</b>	<b>-2,993</b>	<b>-9,167</b>
Interest expenses	-3,580	-6,166
Taxes paid	-4,193	-3,952
<b>Net cash from operating activities (a)</b>	<b>-10,766</b>	<b>-19,285</b>
<b><u>Cash flow from investment activities</u></b>		
Acquisition of subsidiaries	0	-54
CapEx and other investments	-4,035	-3,762
Sale of assets	3,365	31
Interest income	134	300
Dividends received	0	317
Sale of financial assets	120	0
<b>Cash flow from investment activities (b)</b>	<b>-416</b>	<b>-3,168</b>
<b><u>Cash flow from financing activities</u></b>		
Capital return to minority stakeholders	0	0
Increase / (Decrease) of debt	798	8,787
Share buyback	-652	-205
Dividends paid	0	0
<b>Cash flow from financing activities (c)</b>	<b>146</b>	<b>8,581</b>
<b>Increase / (decrease) in cash and cash equivalents (a)+(b)+(c)</b>	<b>-11,036</b>	<b>-13,872</b>
<b>Cash at the beginning of the period</b>	<b>57,427</b>	<b>41,416</b>
<b>Cash at the end of the period</b>	<b>46,390</b>	<b>27,544</b>

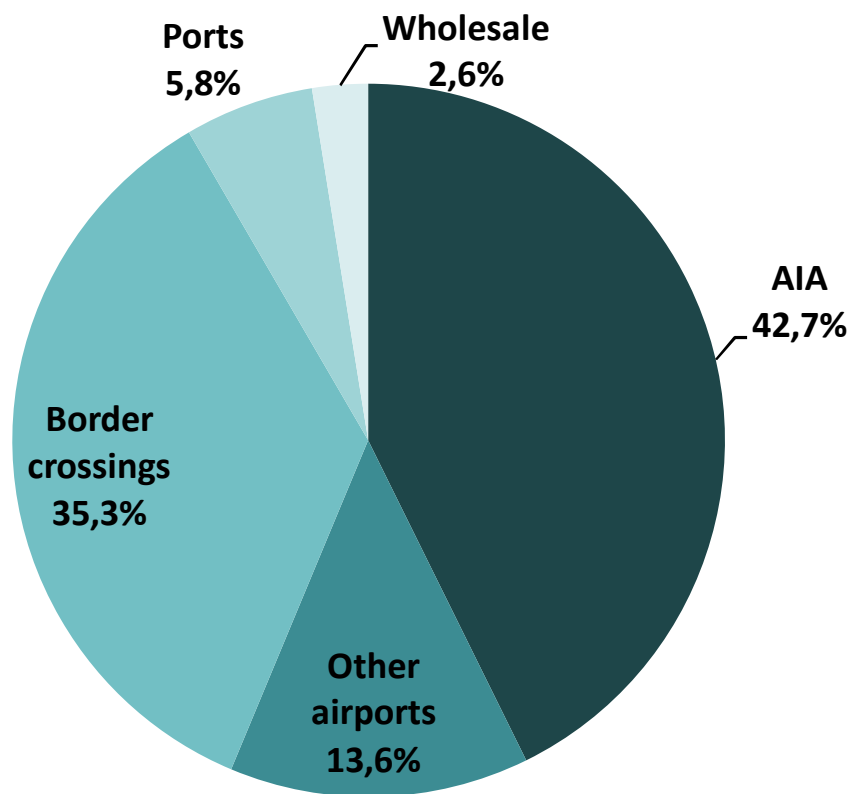
# HDFS Group Debt Structure – 3M 2010



## Sales by channel



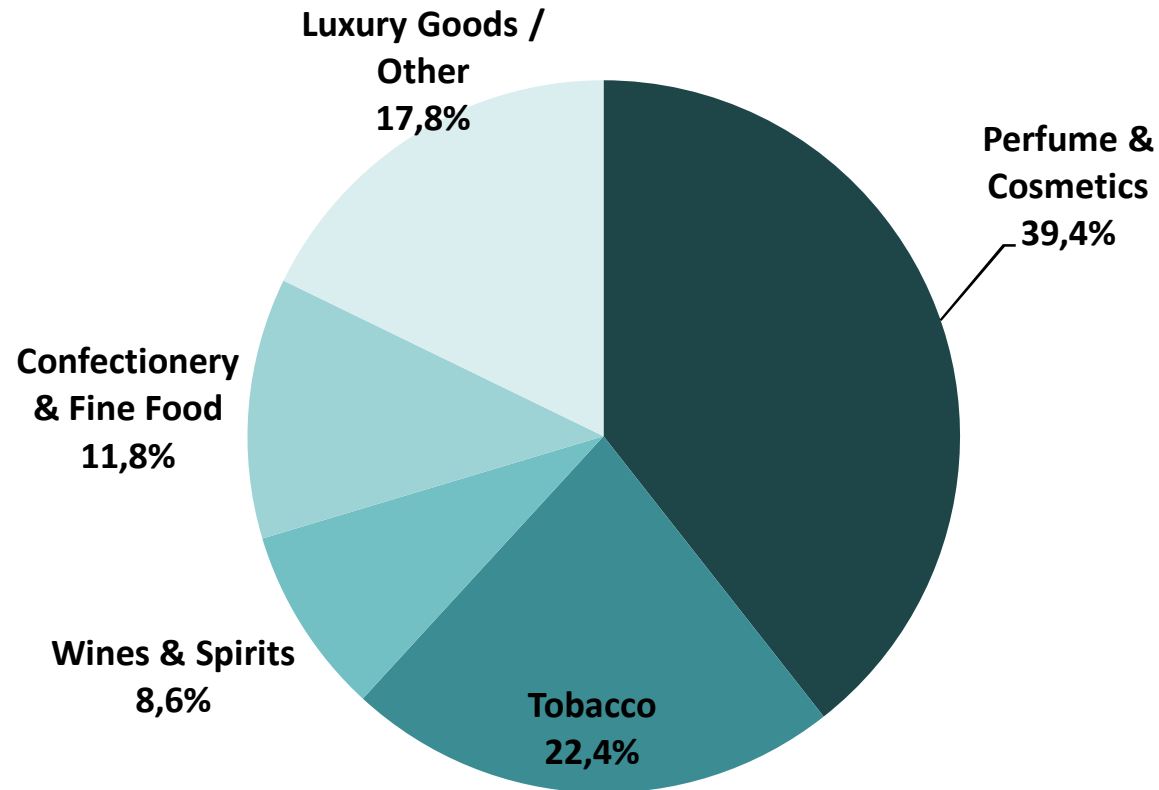
## Sales by channel



### Sales 3M 2010 vs. 3M 2009:

- § AIA sales -5.9% YoY
- § Other airports' sales -0.5% YoY
- § Border sales +1.9% YoY
- § Port sales -8.4% YoY
- § Wholesale -4.2% YoY

## Sales by category



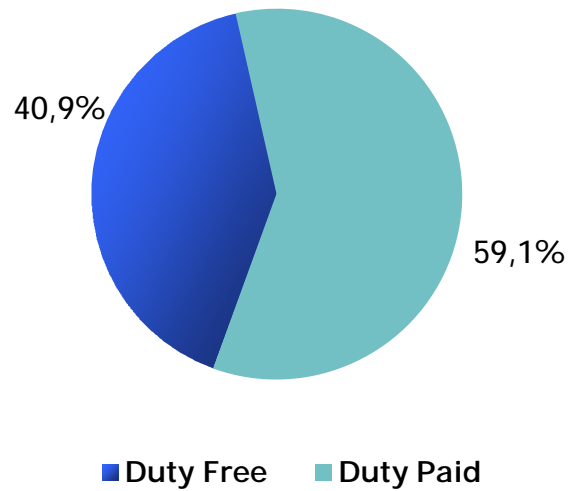
### Best performing product categories:

- § Confectionery & Fine Food sales +12.3% at €4.1 million.
- § Tobacco sales +0.9% at €7.8 million.
- § Wines & Spirits sales +0.3% at €3.0 million.

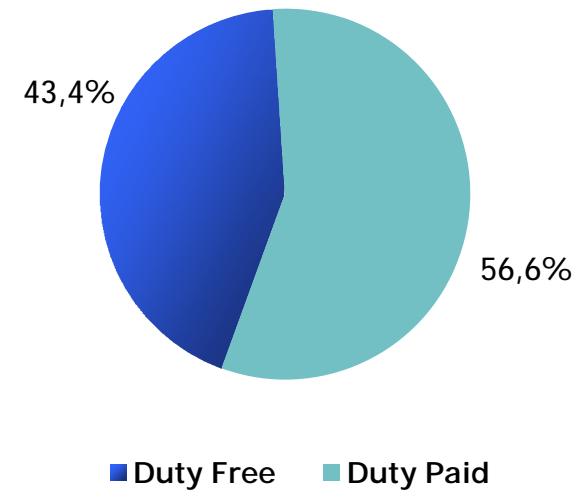


## Duty Free versus Duty Paid sales

3M 2009

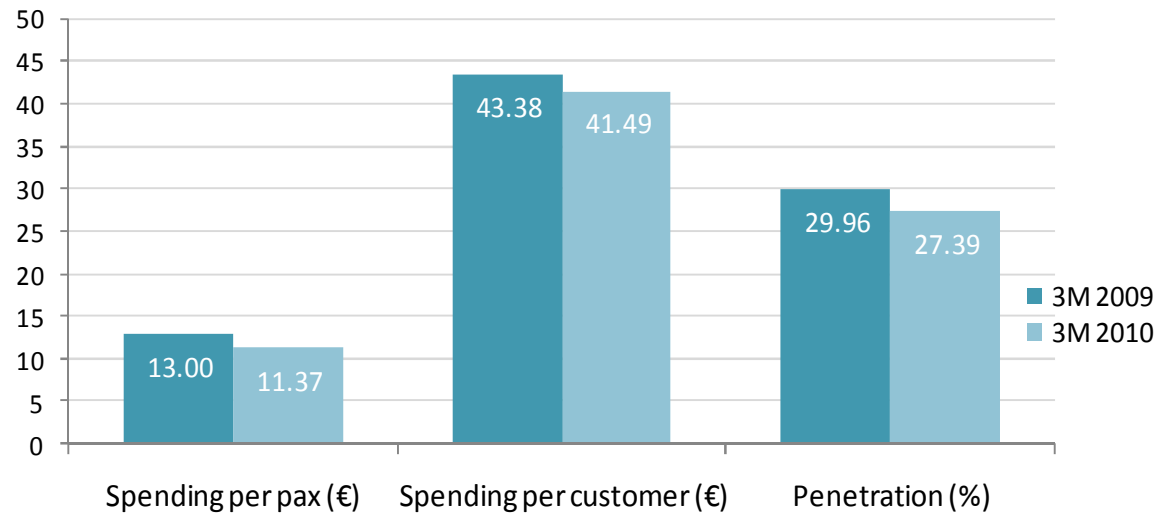


3M 2010



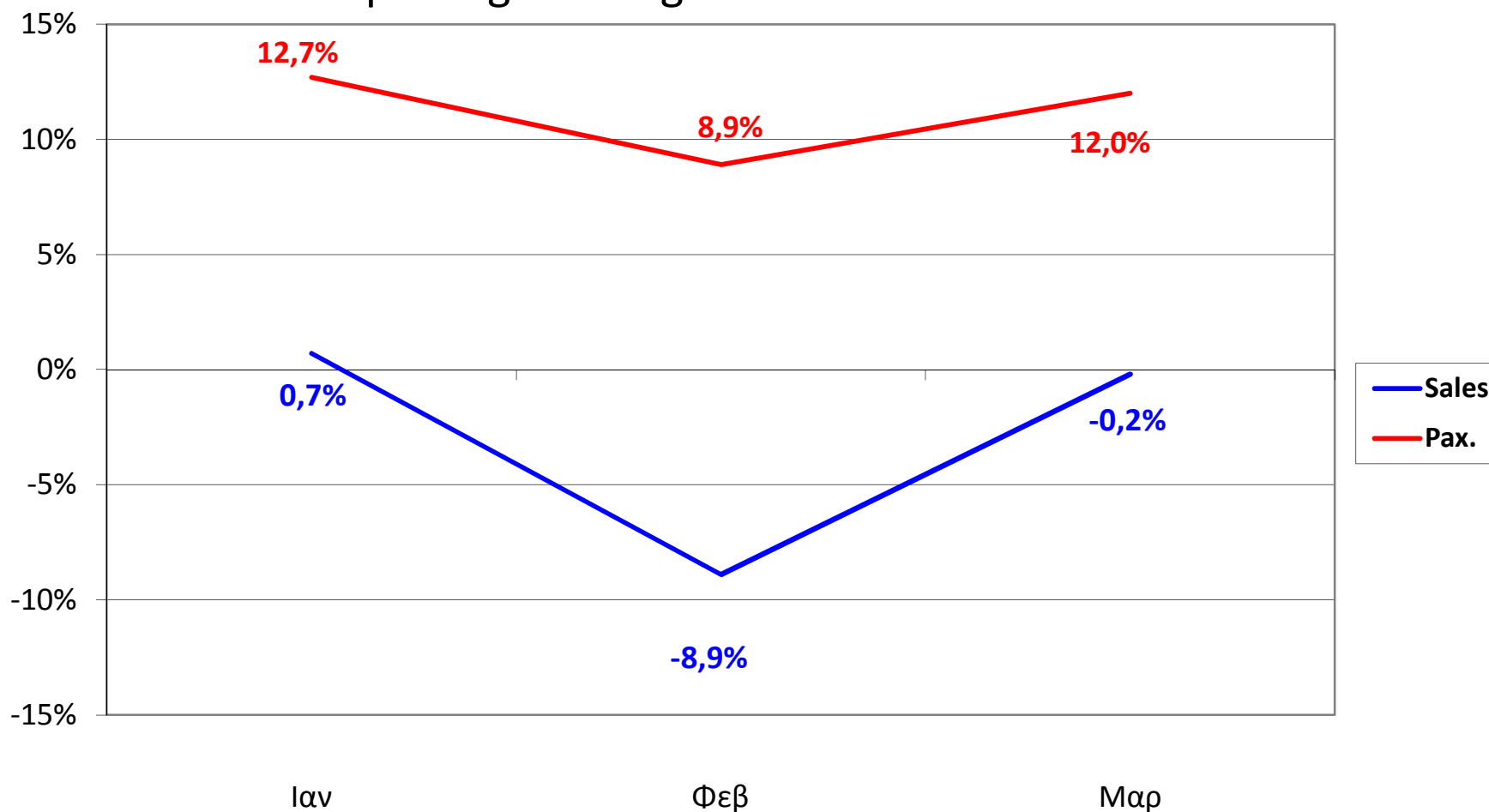
- § DF sales increased by 3.2% reaching €15.1 million from €14.6 million in 3M 2009.
- § DP sales decreased by 6.8% reaching €19.7 million from €21.2 million in 3M 2009.

## Key performance indicators



- § Pax spending -12.6% YoY.
- § Customer spending -4.4% YoY.
- § Decreased penetration by 257 bps.

### Sales vs. Departing Passengers Growth



**Sales performance for 3M 2010 -2.6%**

**Pax performance for 3M 2010 +11.3%**



Πανευρωπαϊκή  
Διάκριση



Πρώτο στα Διεθνή  
Βραβεία ICSC 2010

Golden Attica, Golden Hall Athens

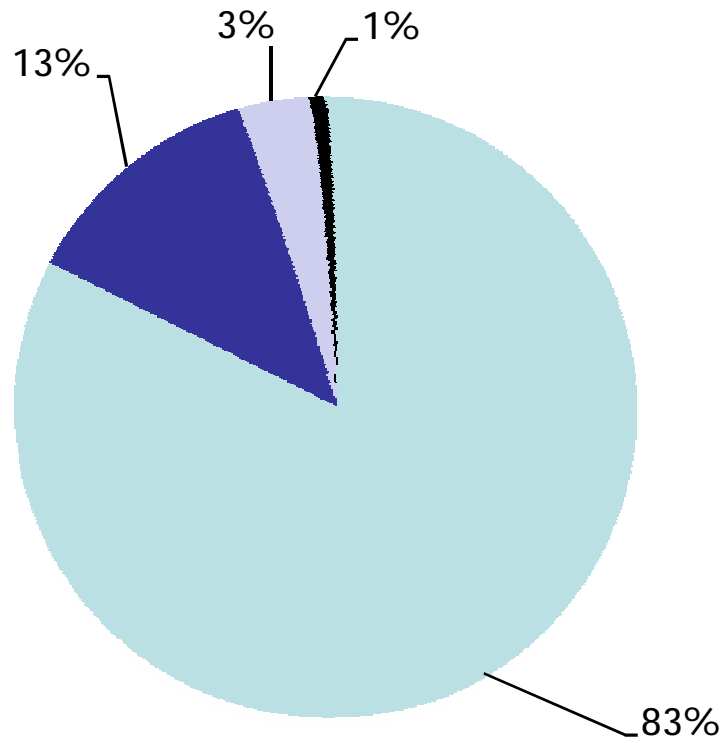


## 3M 2010 –Contribution by company

Amounts in € mil	parent	attica I,II	Romania	Bulgaria	Factory Outlets	other affiliates	Intra- group	Elmec Group 3M 2010	% of sales	Elmec Group 3M 2009	% of sales	Y-o-Y
<b>Sales</b>	<b>33,2</b>	<b>36,8</b>	<b>9,5</b>	<b>1,7</b>	<b>3,7</b>	<b>0,8</b>	<b>-10,7</b>	<b>75,0</b>		<b>64,3</b>		16,6%
<i>y-o-y % chng</i>	<i>20%</i>	<i>19%</i>	<i>-2%</i>	<i>-37%</i>	<i>8,4%</i>	<i>87%</i>	<i>1%</i>					
<b>EBITDA</b>								<b>6,8</b>	9,0%	<b>5,4</b>	8,4%	25,5%
<b>EBIT</b>								<b>5,0</b>	6,7%	<b>3,8</b>	5,9%	32,0%
Interests								-1,9		-1,9		
<b>EBT</b>								<b>3,1</b>	4,2%	<b>6,9</b>	10,7%	-54,5%
<i>adjusted EBT</i>								<i>3,1</i>		<i>1,7</i>		<i>80%</i>
Taxes								-0,9		-0,1		
<b>EAT reported</b>								<b>2,2</b>	2,9%	<b>5,5</b>	8,5%	-59,7%
<i>adjusted EAT</i>								<i>2,2</i>		<i>1,6</i>	2,5%	<i>39,0%</i>
Minority interests								-0,6		0,1		
<b>EAT after minorities</b>								<b>1,6</b>	2,1%	<b>5,6</b>	8,7%	-71,4%
<i>adjusted EAT &amp; Minorities</i>								<i>1,6</i>		<i>1,7</i>	2,7%	<i>-7,3%</i>

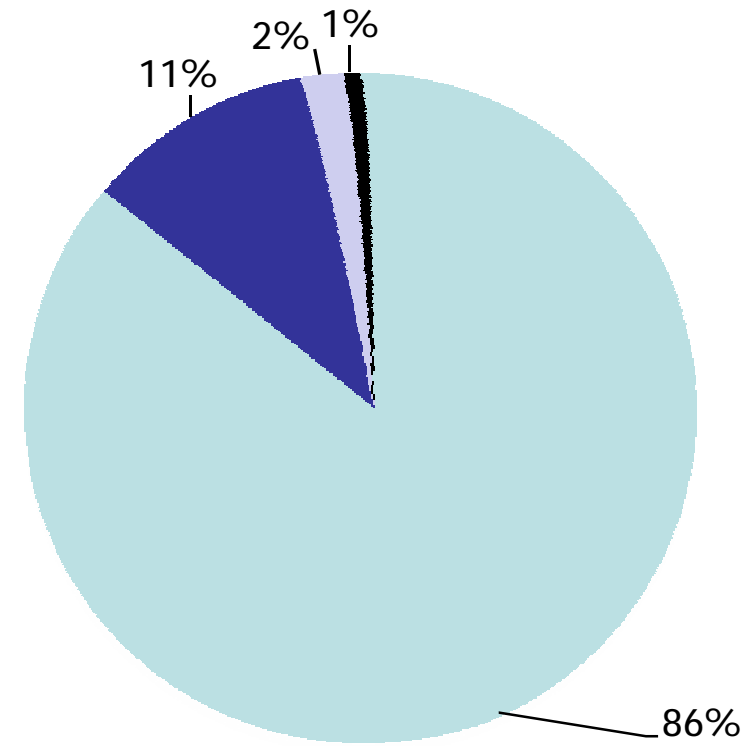
# % Sales by region

3M 2009



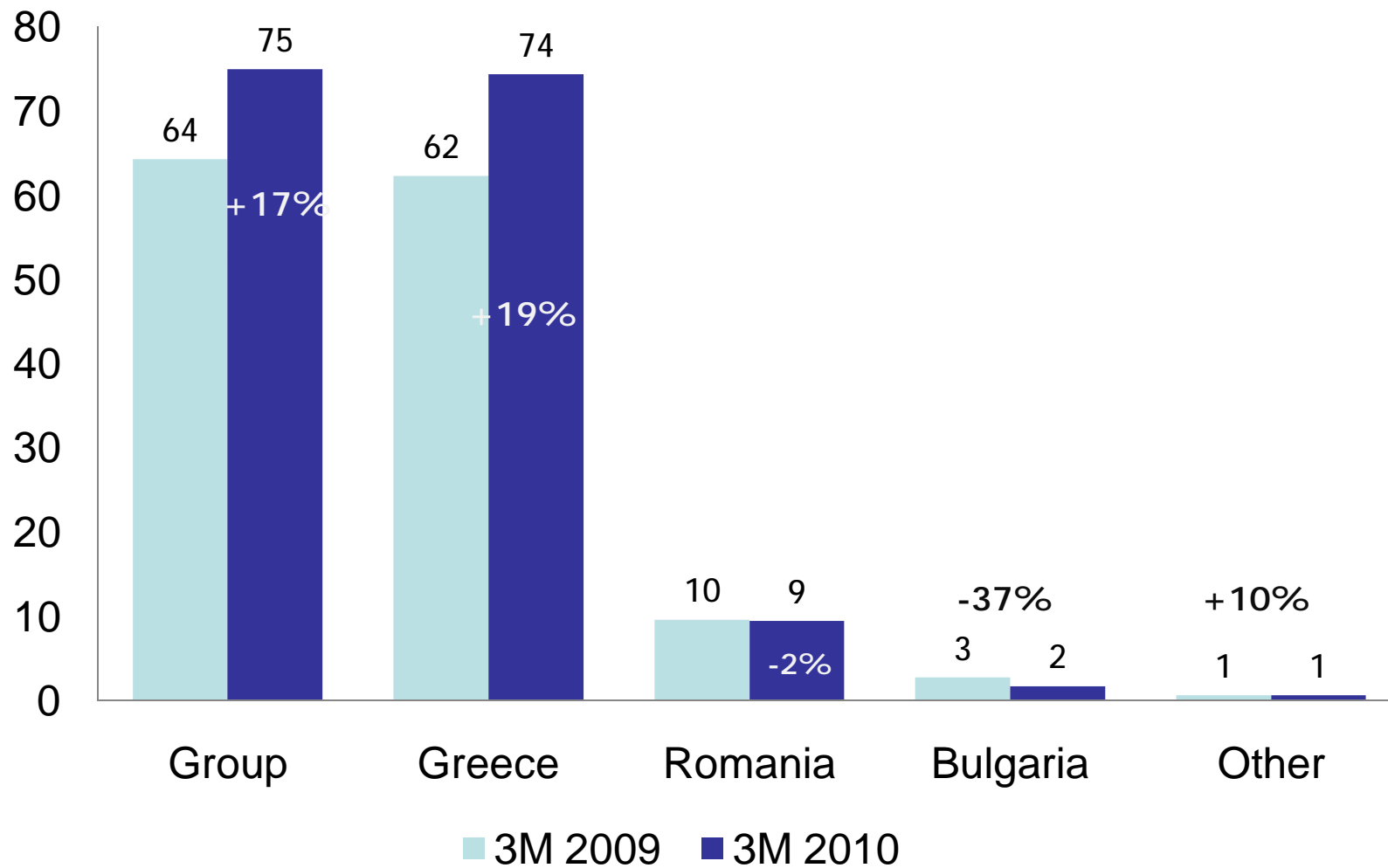
■ Greece ■ Romania ■ Bulgaria ■ Other

3M 2010



■ Greece ■ Romania ■ Bulgaria ■ Other

## Net Sales by region



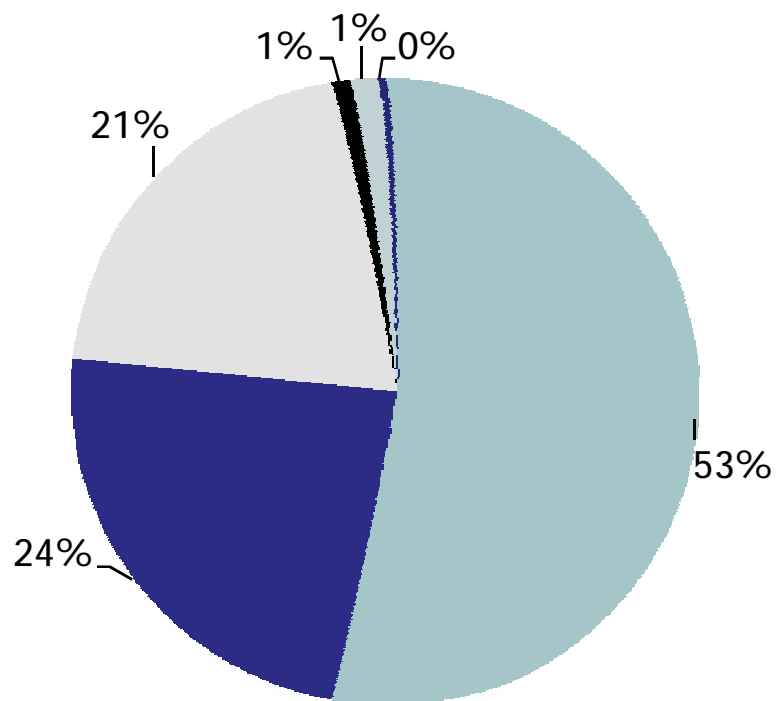
Amounts are in mn euro

*Intra group sales (mainly from Greece) stood at €10.6 mn in 3M 2010 Vs €10.5 mn in 3M 2009*

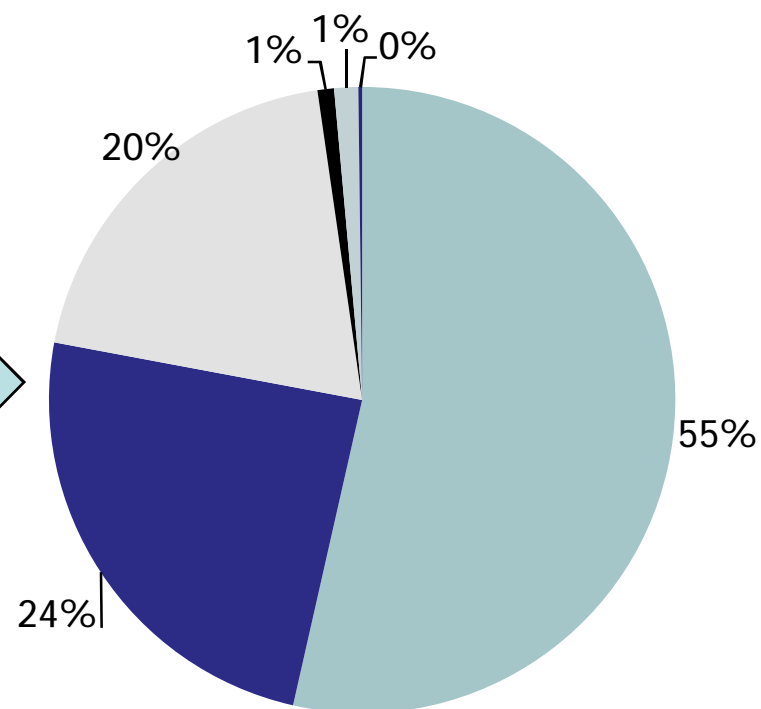


# % Sales by segment

3M 2009



3M 2010



■ Department Stores  
 ■ Wholesale  
 ■ Vehicle

■ Retail  
 ■ Gym equip  
 ■ Other

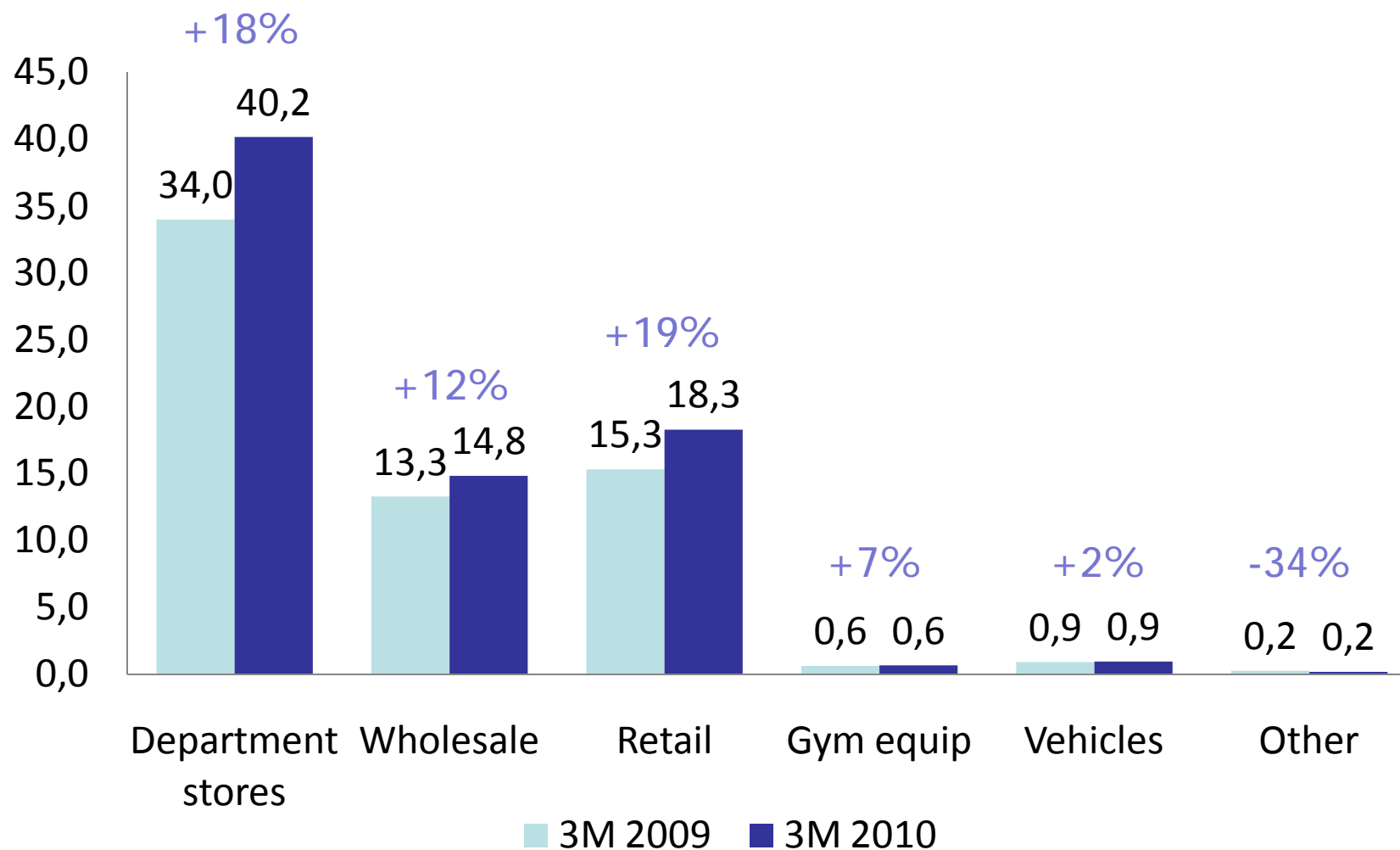
■ Department Stores  
 ■ Wholesale  
 ■ Vehicle

■ Retail  
 ■ Gym equip  
 ■ Other





## Net Sales by segment



Amounts are in million euro

